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Date 3rd April 2025

Dear Fiona,

Audit 2024/25 - understanding management processes and arrangements

We are required by auditing standards to maintain a good understanding of the Authority's management processes and arrangements. This enables us to deliver an efficient audit and reduces the time the Authority's staff need to spend responding to auditors' queries. As part of this process, I would be grateful if you could provide a response to the following questions on behalf of the Audit Committee:

- What processes are in place to:
 - undertake an **assessment of the risk that the financial statements may be materially misstated due to fraud or error** (including the nature, extent and frequency of these assessments);
 - identifying and responding to **risks of fraud**
 - **communicating to employees its view on business practice and ethical behaviour** (for example by updating, communicating and monitoring against the Authority's code of conduct); and
 - **communicate to the Audit Committee the processes for identifying and responding to fraud or error.**
- How does management gain assurance that **all relevant laws and regulations have been complied with?** Have there been any instances of non-compliance during 2024/25?
- Are there any **actual or potential litigation or claims that would affect the financial statements?**
 - **What controls are in place to: identify, authorise, approve, account for and disclose related party transactions and relationships.** For any new related parties (i.e. any not already disclosed in the previous year's audited financial statements) please provide a list of them, explain their nature, and whether there have been any transactions with these related parties during the year to 31 March 2025.

In addition to the above, which cover the Authority's processes and controls, **Appendix 1 includes further questions to ascertain your views on fraud.** Your responses will inform our

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assessment of the risk of fraud and error within the financial statements, which in turn determines the extent of audit work undertaken in 2024/25.

I would be grateful if you could respond by letter or email on behalf of the Audit Committee. In the meantime, please don't hesitate to contact me if you wish to discuss anything in relation to this request.

Yours sincerely

Yogita Das-Patel
Audit Manager

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Appendix 1

Question	Answer
1. Are you aware of any actual, suspected or alleged instances of fraud during the period 1 April 2024 - 31 March 2025? <i>(if yes, please provide details)</i>	
2. Do you suspect fraud may be occurring within the Council?	
3. Have you identified any specific fraud risks within the Council?	
4. Are you satisfied that internal controls, including segregation of duties, exist and work effectively? <i>(if yes, please provide details)</i>	
5. If not where are the risk areas?	
6. How do you encourage staff to report their concerns about fraud?	
7. What concerns about fraud are staff expected to report?	
8. Are you aware of any related party relationships or transactions that could give rise to instances of fraud?	
9. How do you mitigate the risks associated with fraud related to related party relationships and transactions?	
10. Are you aware of any entries made in the accounting records that you believe or suspect are false or intentionally misleading?	
11. Are there particular balances in the accounts where fraud is more likely to occur?	
12. Are you aware of any assets, liabilities or transactions that you believe have been	

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improperly included or omitted from the accounts of the Council?	
13. Could a false accounting entry escape detection? If so, how?	
14. Are there any external fraud risk factors, such as collection of revenues?	
15. Are you aware of any organisational or management pressure to meet financial or operating targets?	
16. Are you aware of any inappropriate organisational or management pressure being applied, or incentives offered, to you or colleagues to meet financial or operating targets?	
17. What arrangements has the Council put in place in response to the Bribery Act 2010?	